

Trust Board paper AA

To:	Trust Board
From:	Simon Sheppard – Acting Director of Finance & Procurement
Date:	31st July 2014
CQC regulation:	

Title:	2014/15 Financial Position to Month 3										
Author/Responsible Director:	Simon Sheppard – Acting Director of Finance & Procurement										
Purpose of the report:	<p>This paper provides the Trust Board with an update on performance against the Trust's key financial duties namely:</p> <ul style="list-style-type: none"> • Delivery against the planned surplus • Achieving the External Financing Limit (EFL) • Achieving the Capital Resource Limit (CRL) 										
The report is provided to the Trust Board for:	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%; padding: 5px;">Decision</td> <td style="width: 10%;"></td> <td style="width: 25%; padding: 5px;">Discussion</td> <td style="width: 10%; text-align: center;">√</td> </tr> <tr> <td style="padding: 5px;">Assurance</td> <td style="text-align: center;">√</td> <td style="padding: 5px;">Endorsement</td> <td></td> </tr> </table>			Decision		Discussion	√	Assurance	√	Endorsement	
Decision		Discussion	√								
Assurance	√	Endorsement									

Summary/Key points:
<ul style="list-style-type: none"> • YTD adverse variance to plan of £0.6m. Forecast year end delivery of £40.7m deficit • The Trust now has an agreed contract with all commissioners • Shortfall of £1.4m on the forecast CIP delivery against the £45m target

Recommendations:
<p>The Trust Board is recommended to:</p> <ul style="list-style-type: none"> • Note the contents of this report • Note the current deficit of £12.7m • Note the position against the EFL • Note the position against the CRL

Previously considered at another Corporate UHL Committee?
Finance and Performance Committee

Board Assurance Framework:	Performance KPIs year to date:
G. – To be a sustainable, high performing NHS FT Support delivery of controls within the BAF	-

Resource implications (e.g. Financial, HR):	None
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Assurance implications:
Considered but not relevant to this paper

Patient and Public Involvement (PPI) implications:
Considered but not relevant to this paper

Stakeholder Engagement implications:
Considered but not relevant to this paper

Equality impact:	Considered but not relevant to this paper
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Information exempt from disclosure:	No
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Requirement for further review?	None
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UNIVERSITY HOSPITALS OF LEICESTER NHS TRUST

REPORT TO: TRUST BOARD

DATE: 31ST JULY 2014

REPORT FROM: SIMON SHEPPARD – ACTING DIRECTOR OF FINANCE & PROCUREMENT

SUBJECT: 2014/15 FINANCIAL POSITION TO MONTH 3

1. Introduction and Context

1.1. This paper provides the Trust Board with an update on performance against the key financial duties:

- Delivery against the planned deficit
- Achieving the External Financing Limit (EFL)
- Achieving the Capital Resource Limit (CRL)

1.2. The paper also provides further commentary on the key risks.

2. Key Financial Duties

2.1. The following table summarises the year to date position and full year forecast against the financial duties of the Trust:

Financial Duty	YTD Plan £'Ms	YTD Actual £'Ms	RAG	Forecast Plan £'Ms	Forecast Actual £'Ms	RAG
Delivering the Planned Deficit	(12.1)	(12.7)	A	(40.7)	(40.7)	G
Achieving the EFL	(7.6)	(14.2)	G	62.1	62.1	G
Achieving the Capital Resource Limit	6.0	2.8	G	34.2	34.2	G

2.2. As well as the key financial duties, a subsidiary duty is to ensure suppliers invoices are paid within 30 days – the Better Payment Practice Code (BPPC). The year to date performance is shown in the table below:

Better Payment Practice Code	April - June YTD 2014	
	Number	Value £000s
Total bills paid in the year	33,846	159,184
Total bills paid within target	19,658	108,343
Percentage of bills paid within target	58%	68%

Key issues

- YTD adverse variance to plan of £0.6m. Forecast year end delivery of £40.7m deficit
- The Trust now has an agreed contract with all commissioners. A number of Activity Query Notices (AQNs) have been issued by commissioners, a total of £2.5m for Months 1 & 2 with further AQNs to be issued

- Shortfall of £1.4m on the forecast CIP delivery against the £45m target
- Capital Plan is currently over-committed and is predicated on Emergency Floor external funding, the commitments may be in advance of the receipt of funding

3. Year to Date Financial Position (Month 3)

3.1. The Month 3 results may be summarised as follows and as detailed in Appendix 1:

	June 2014			April - June 2014		
	Plan £m	Actual £m	Var (Adv) / Fav £m	Plan £m	Actual £m	Var (Adv) / £m
Income						
Patient income	57.5	56.5	(1.1)	170.6	169.3	(1.3)
Teaching, R&D	7.0	7.1	0.1	20.6	20.6	0.0
Other operating Income	3.1	3.1	0.0	9.4	9.3	(0.0)
Total Income	67.6	66.7	(0.9)	200.6	199.2	(1.4)
Operating expenditure						
Pay	41.0	40.4	0.5	122.9	121.4	1.5
Non-pay	26.3	26.2	0.0	78.4	79.0	(0.7)
Total Operating Expenditure	67.2	66.7	0.6	201.3	200.5	0.8
EBITDA	0.3	(0.0)	(0.3)	(0.7)	(1.3)	(0.6)
Net interest	0.0	(0.0)	0.0	0.0	0.0	0.0
Depreciation	(2.9)	(2.9)	0.0	(8.8)	(8.8)	0.0
PDC dividend payable	(0.9)	(0.9)	(0.0)	(2.6)	(2.6)	0.0
Net deficit	(3.5)	(3.8)	(0.3)	(12.1)	(12.7)	(0.6)
EBITDA %		0.0%			-0.6%	

3.2. The Trust is reporting:

- A deficit at the end of June 2014 of £12.7m, which is £0.6m adverse to the planned deficit of £12.1m. Included within the position is £0.4m of CIP slippage. This is made up of £0.4m slippage in pay schemes and £0.4m slippage in non pay schemes, offset with £0.4m over performance in income schemes
- The Trust is still forecasting delivery of the year end financial plan of a deficit of £40.7m, subject to the risks described in Section 4 of this paper

3.3 The Trust now has an agreed contract with all commissioners. Penalties with local CCGs are capped at £10m for the year and include 2 new Remedial Action Plans (RAPs) with financial consequences, ED performance and RTT performance. These are in place from Q3.

3.4 The significant reasons for the year to date variances against income and operating expenditure are:

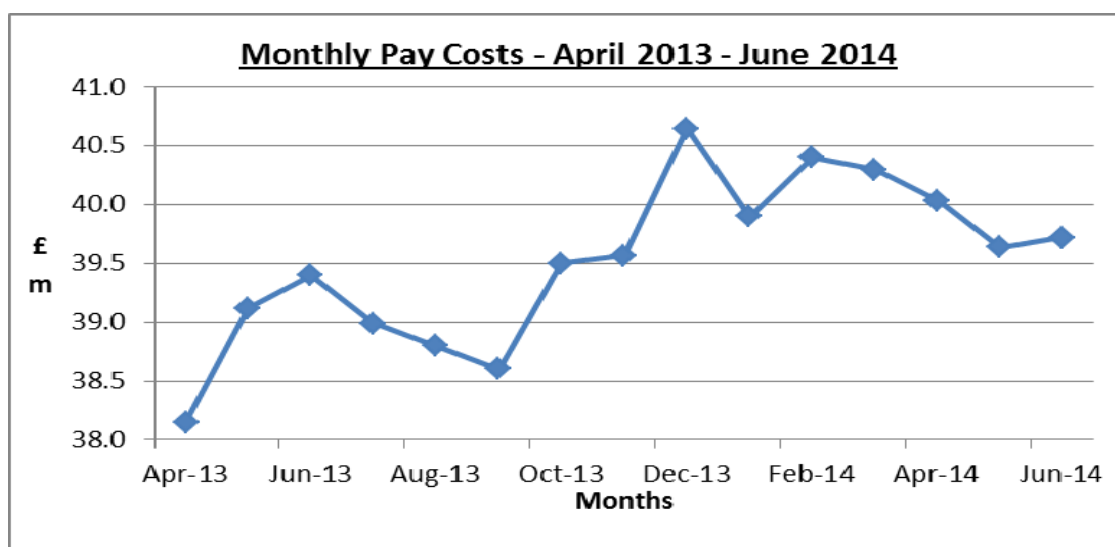
Patient Care Income

- Patient care income is under-performing against the Trust's plan by £1.3m. The details by point of delivery and the price/volume impact are shown in Appendix 2 for NHS patient care income
- The key factors to highlight from the Appendix are:
 - Elective IP activity is 4% down on plan and daycase activity 3% down on plan. This is a change to previous months as the plan increases in line with the trajectory for the delivery of RTT

- Emergency IP activity is 3% up on plan, with MRET, a total deduction of £2.4m YTD against a plan of £1.6m
- ED activity 8% up on plan
- Maternity activity 4% up on plan
- ESRF income 6% below plan due to transplant service being closed, but recovering

Pay

- Pay expenditure in month is £40.4m compared to the budget of £41m in June. The significant factors to note are:
 - Although slightly up in month, pay costs remain under budget and represent a decrease from Q4 of 2013/14. The graph below shows the pay cost trend, after excluding the impact of the Alliance Contract and the 2014/15 pay award
 - Premium pay costs in June were at the lowest level since January 2013 as a result of continued substantive nurse recruitment and enhanced controls.



Non Pay

- Non pay costs are £79.0m against a budget of £78.4m year to date, resulting in a £0.7m adverse position
- CIP slippage against non pay schemes is £0.4m and activity related pressures of £0.3m
- The Trust continues to enact non pay controls across the CMGs and Corporate Directorates

3.5 A more detailed financial analysis of CMG and Corporate performance (see Appendix 3) is provided through the Executive Performance Board financial report and reviewed by the Finance & Performance Committee.

Cost Improvement Programme

Appendix 3 shows CIP performance in June by CMG and Corporate Directorate against the original CIP plan. This currently shows an adverse position of £0.4m. This is made up of £0.4m slippage in pay schemes and £0.4m slippage in non pay schemes, offset with £0.4m over performance in income schemes.

The year end forecast reflects identified schemes of £43.6m against a target of £45m, an improvement of £1.7m in month. The following actions are planned over the next month towards ensuring delivery of the year end £45m CIP target:

- Focused work with Clinical Management Teams
- Work to identify and drive additional savings through a number of Trust-wide schemes
- Short term measures to reduce run rate expenditure
- Service reviews in loss making specialties
- Enhanced focus on ensuring the appropriate number and skill mix of the workforce

4. Forecast Outturn

4.1 The first formal forecast for the year has taken place at Month 3, with the Trust forecasting to deliver to the planned £40.7m deficit. The forecast outturn for the Trust can be seen in the table below:

	Year End Forecast		
	Plan £m	Forecast £m	Var (Adv) / £m
Income			
Patient income	701.3	699.7	(1.6)
Teaching, R&D	82.3	81.6	(0.7)
Other operating Income	38.3	37.7	(0.6)
Total Income	821.9	819.0	(2.9)
Operating expenditure			
Pay	502.0	498.8	3.2
Non-pay	316.7	317.1	(0.4)
Total Operating Expenditure	818.7	815.9	2.8
EBITDA	3.2	3.1	(0.1)
Net interest	(0.1)	-	(0.1)
Depreciation	(33.4)	(33.4)	-
PDC dividend payable	(10.4)	(10.4)	0.0
Net deficit	(40.7)	(40.7)	0.0
EBITDA %		0.4%	

4.2 In order to meet this, it is assumed:

- CIP will deliver a minimum of £45m
- RTT trajectories are met with no spend above that planned
- Ambulance penalties of £2m are re-invested with no additional spend

4.3 The £40.7m deficit does not include any monies from the Operational Resilience Funding to support RTT and winter or any re-investment of MRET deductions above the planned level.

5. Risks

5.1 Within the financial position and year end plan, there continues to be the following potential risks:

- **Capacity** beyond the levels planned resulting in premium costs and the loss of elective income

Mitigation: The Trust is planning to open an additional 23 beds for which capital costs are within the financial plan. Forecast costs are £1.4m of which £1.3m is within the plan. Costs are being reviewed to ensure they are delivered within the funding available

- **CCG Contract (including contractual fines and penalties)**

The CCG contract has been signed with a penalty cap of £10m. In addition, CCGs have raised Activity Query Notices around emergency admissions and outpatients

Mitigation: In order to deliver the planned deficit and prevent withholding of cash, AQN queries need to be responded to robustly and in a timely fashion. In addition, to minimise penalties, operational targets (RTT and ED) need to be delivered in line with planned trajectories. As a consequence of performance to the end of Q1, we are looking to submit AQNs to the CCG around increased emergency admissions

- **Referral To Treat (RTT) and Elective/Day Case Activity**

There is a risk to the delivery of the RTT target resulting in additional premium costs to ensure delivery or income lower than forecast. In addition, there is a risk that activity is lower than the plan

Mitigation: RTT plan performance managed through fortnightly meeting with CCG/TDA and IST to review robustness of the plan

- **CIP Delivery**

The Trust's annual financial plan is predicated on delivery of £45m CIPs, which is in excess of the national efficiency rate (4%) built into tariff. The additional amount is required to reduce the underlying deficit

Mitigation: External consultancy support from Ernst & Young, along with revised CIP governance arrangements, a weekly CIP Board and CMG Performance meetings

- **Liquidity**

The projected £40.7m deficit creates liquidity issues for the Trust

Mitigation: Application and successful receipt of Temporary Borrowing. £15.5m received in April and a further £13.5m in June. Further application for cash will be submitted in August to the NTDA to include the cash required to support the underlying deficit and capital programme

- **Unforeseen Events**

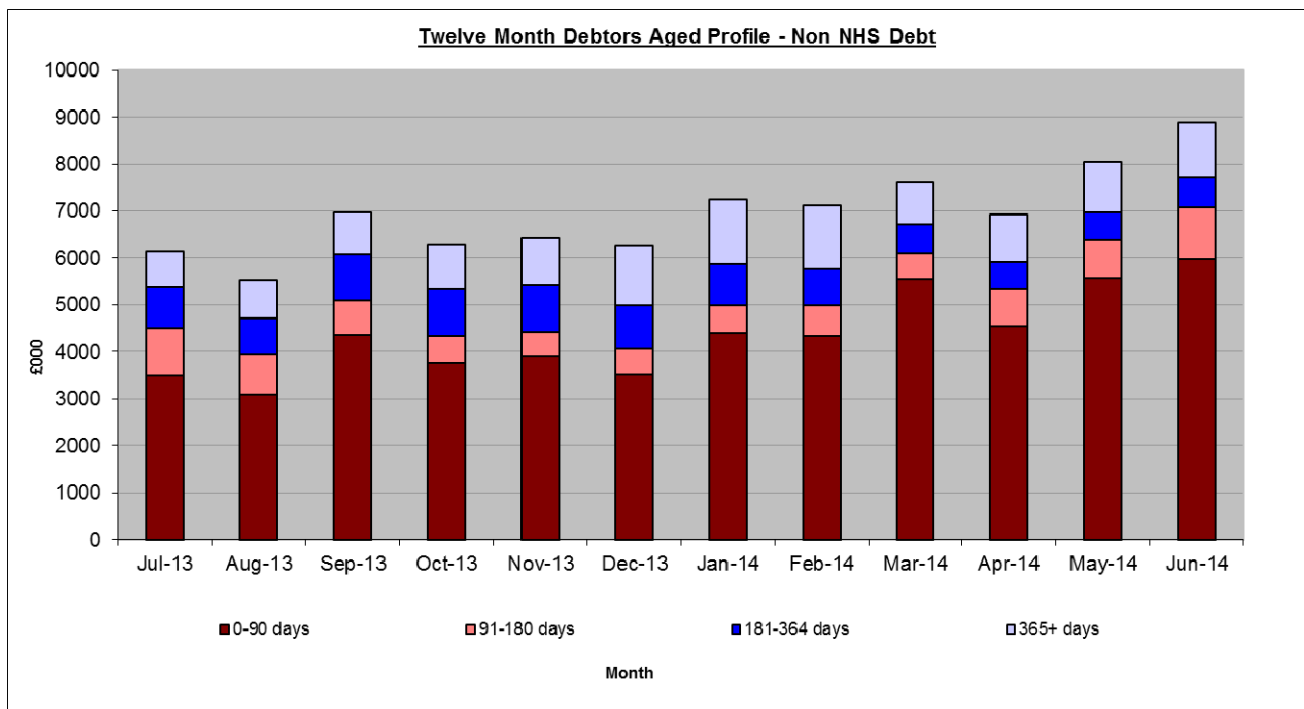
The Trust has very little flexibility and a minimal contingency (£3.8m, 0.5% of turnover) for unforeseen financial pressures and as such any risks above the contingency will impact on the bottom line position

Mitigation: The Trust is still holding the contingency at the end of Q1 to support unforeseen events

6. Balance Sheet

6.1. The effect of the Trust's financial position on its balance sheet is provided in Appendix 4. The retained earnings reserve has reduced by the Trust's £12.7m deficit for the year to date.

6.2. The level of non-NHS debt has fluctuated across the year as shown in the following table:



- 6.3. The overall level of non-NHS debt at the end of June has increased from the previous month from £8.0m to £8.9m, although the debt over 365 days (£1,163k) remains at 13%.
- 6.4. The Better Payments Practice Code (BPPC) performance for the end of June YTD (as shown in the table below) is an improvement from the end of May YTD. This is primarily due to the fact that a large number of payments made in April related to the £12m of overdue and unpaid invoices that were outstanding from the prior financial year and were paid outside of the target.

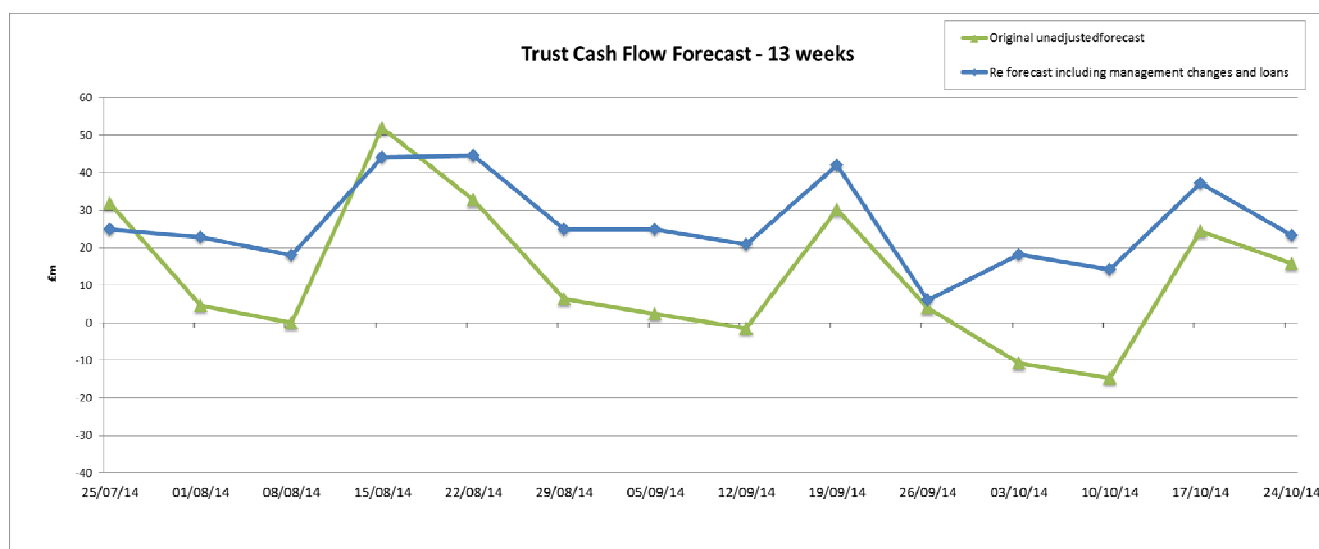
	By Volume Number	By Value £000s
Current Month YTD		
Total bills paid in the year	33,846	159,184
Total bills paid within target	19,658	108,343
Percentage of bills paid within target	58%	68%
Prior month YTD		
Total bills paid in the year	25,287	102,311
Total bills paid within target	13,604	70,049
Percentage of bills paid within target	54%	68%

- 6.5. The BPPC performance will continue to improve across the remainder of the year as the April payments will represent a lower proportion of the overall cumulative payments.

7. Cash Flow Forecast

- 7.1. The Trust's cashflow forecast is provided in Appendix 5 and is consistent with the income and expenditure position. Cash has increased by £13.1m from the year end and this is predominantly due to the receipt of £29.0m of Temporary Borrowing Loans (TBLs) from the DoH, of which £13.5m was received on 30th June 2014 and remained unspent at the month end.

- 7.2. We will be applying for longer term borrowing/permanent PDC funding of approximately £69.5m in August. This is to cover our £40.7m deficit for the current year, £12.5m of backlog creditors brought forward at the prior year end and £16.3m of capital expenditure. The Trust plans to achieve a year end cash balance for 2014/15 of £277k (2013/14 actual - £515k).
- 7.3. We will submit an application to the NTDA's Independent Trust Financing Facility (ITFF) by 22nd August 2014 and, following the review and approval process, we should receive this funding in mid November. Until then, we will continue to finance the Trust's cash expenditure through the TBLs which will be repaid once we receive the the longer term financing.
- 7.4. The Trust's cash flow forecast to the end of 2014/15 is provided in the appendices and shows the borrowing that we are expecting to receive. This is in line with a separate working capital strategy that we have produced which outlines the Trust's cash management plans and demonstrates the timing of our funding requirements for the year.
- 7.5. The graph below shows the 13 week cash forecast position:



- 7.6. The two lines on the graph represent the cash position with and without any additional borrowing over and above the £29m we have already received this year. It clearly shows that further borrowing will be necessary by the end of September to maintain liquidity as the alternative methods to achieve this would include withholding supplier payments. We want to avoid withholding supplier payments in order to achieve our BPPC target and avoid any risks to service continuity.

8. Capital

- 8.1. The total capital expenditure at the end of June 2014 was £2.9m against the year to date plan of £5.7m, an underspend of £2.8m. The capital plan and expenditure to date can be seen in Appendix 5.
- 8.2. At the end of June, there were £11.2m of orders outstanding. The combined position is that we have spent or committed £14.2m, or 25% of the annual plan.

9. Conclusion

- 9.1. The Trust, at the end of Month 3, has an adverse position of £0.6m against the planned deficit of £12.1m but is forecasting the delivery of all its financial duties at year end.

10. Next Steps and Recommendations

10.1. The Trust Board is **recommended** to:

- **Note** the contents of this report
- **Discuss and agree** the actions required to address the key risks/issues
 - Income risk associated with penalties and AQNs
 - Additional capacity and RTT
 - Shortfall on the CIP programme
 - Process to access the Operational Resilience Funds

Simon Sheppard
Acting Director of Finance & Procurement

31st July 2014

Appendix 1

	June 2014			April - June 2014		
	Plan £ 000	Actual £ 000	Variance (Adv) / Fav £ 000	Plan £ 000	Actual £ 000	Variance (Adv) / Fav £ 000
Elective	6,086	5,647	(439)	17,512	17,057	(455)
Day Case	5,047	4,745	(302)	14,571	14,077	(494)
Emergency (incl MRET)	14,398	14,498	100	43,627	43,416	(211)
Outpatient	9,364	8,771	(593)	25,737	25,237	(500)
Penalties	(292)	(1,038)	(746)	(875)	(2,327)	(1,452)
Non NHS Patient Care	473	611	138	1,373	1,470	97
Other	22,449	23,234	785	68,678	70,350	1,672
Patient Care Income	57,524	56,468	(1,056)	170,622	169,279	(1,343)
Teaching, R&D income	6,959	7,095	136	20,581	20,599	18
Other operating Income	3,081	3,093	12	9,370	9,339	(31)
Total Income	67,564	66,656	(908)	200,573	199,217	(1,356)
Pay Expenditure	40,963	40,433	530	122,918	121,446	1,472
Non Pay Expenditure	26,267	26,234	33	78,356	79,047	(691)
Total Operating Expenditure	67,230	66,667	563	201,274	200,493	781
EBITDA	334	(11)	(345)	(701)	(1,276)	(575)
Interest Receivable	8	6	(2)	24	20	(4)
Interest Payable	0	(3)	(3)	0	(9)	(9)
Depreciation & Amortisation	(2,934)	(2,929)	5	(8,791)	(8,787)	4
Surplus / (Deficit) Before Dividend and Disposal of Fixed Assets	(2,592)	(2,937)	(345)	(9,468)	(10,052)	(584)
Dividend Payable on PDC	(867)	(869)	(2)	(2,607)	(2,607)	0
Net Surplus / (Deficit)	(3,459)	(3,806)	(347)	(12,075)	(12,659)	(584)
EBITDA MARGIN		0.0%			-0.6%	

Patient Care Activity and Income – YTD Performance and Price / Volume Analysis

Case mix	Plan to Date (Activity)	Total YTD (Activity)	Variance YTD (Activity)	Variance YTD (Activity %)	Plan to Date (£000)	Total YTD (£000)	Variance YTD (£000)	Variance YTD (Activity %)
Day Case	21,539	20,873	(666)	(3.09)	14,571	14,077	(494)	(3.39)
Elective Inpatient	5,621	5,405	(216)	(3.85)	17,512	17,057	(455)	(2.60)
Emergency / Non-elective Inpatient	25,378	26,202	824	3.25	45,244	45,835	592	1.31
Marginal Rate Emergency Threshold (MRET)	0	0	0	0.00	(1,616)	(2,419)	(803)	49.67
Outpatient	193,174	194,085	912	0.47	25,737	25,237	(500)	(1.94)
Emergency Department	35,491	38,437	2,946	8.30	3,849	4,316	466	12.12
Penalties					(875)	(2,327)	(1,452)	165.92
Other	2,115,732	1,993,615	(122,117)	(5.77)	64,828	66,034	1,206	1.86
Grand Total	2,396,935	2,278,617	(118,318)	(4.94)	169,249	167,809	(1,440)	(0.85)

Average tariff	Price Variance YTD %	Volume Variance YTD %	Price / Mix Variance (£000)	Volume Variance (£000)	Variance YTD (£000)
Day Case	(0.3)	(3.1)	(43)	(451)	(494)
Elective Inpatient	1.3	(3.8)	218	(674)	(455)
Emergency / Non-elective Inpatient	(1.9)	3.2	(878)	1,469	592
Marginal Rate Emergency Threshold (MRET)			(803)	0	(803)
Outpatient	(2.4)	0.5	(621)	121	(500)
Emergency Department	3.5	8.3	147	320	466
Penalties			(1,452)		(1,452)
Other			0	1,206	1,206
Grand Total	4.3	(4.9)	(3,432)	1,992	(1,440)

Financial Performance by CMG & Corporate Directorate**I&E and CIP - to June 2014**

CMG / Directorate	YTD	Net		CIP YTD		
	Budget	YTD	Variance	Plan	Actual	Variance
	£000s	£000s	£000s	£000s	£000s	£000s
CMGs:						
C.H.U.G.S	9,303	9,051	-251	1,243	1,238	-5
Clinical Support & Imaging	-9,798	-9,709	89	1,432	1,320	-112
Emergency & Specialist Med	2,275	2,775	500	1,431	1,291	-140
I.T.A.P.S	-11,507	-12,002	-494	770	704	-66
Musculo & Specialist Surgery	8,299	7,493	-806	980	747	-233
Renal, Respiratory & Cardiac	6,618	6,498	-121	1,231	1,405	174
Womens & Childrens	8,591	9,124	533	1,600	1,511	-89
	13,781	13,230	-551	8,687	8,216	-471
Corporate:						
Communications & Ext Relations	-184	-170	13	17	17	0
Corporate & Legal	-858	-909	-51	21	21	0
Corporate Medical	-764	-737	28	24	24	0
Facilities	-10,047	-9,707	339	1,104	1,071	-33
Finance & Procurement	-1,704	-1,704	-0	82	143	61
Human Resources	-1,129	-1,065	64	53	51	-2
Im&T	-2,437	-2,255	182	14	14	0
Nursing	-5,343	-5,132	211	90	93	3
Operations	-1,817	-1,972	-155	16	16	0
Strategic Devt	-754	-639	115	51	51	0
	-25,037	-24,290	747	1,472	1,501	29
Other:						
Alliance Elective Care	-1	40	42			
R&D	1	-70	-71			
Central	-820	-1,570	-750			
	-820	-1,599	-779			
Total	-12,076	-12,659	-584	10,159	9,717	-442

Balance Sheet

	Mar-14 £000's Actual	Apr-14 £000's Actual	May-14 £000's Actual	Jun-14 £000's Actual	Mar-15 £000's Forecast
Non Current Assets					
Property, plant and equipment	362,465	360,188	359,769	358,289	380,902
Intangible assets	8,019	7,788	7,555	7,338	5,327
Trade and other receivables	3,123	3,311	3,152	3,115	2,503
TOTAL NON CURRENT ASSETS	373,607	371,287	370,476	368,742	388,732
Current Assets					
Inventories	13,937	13,711	14,633	14,627	14,200
Trade and other receivables	53,483	44,492	44,580	51,192	46,932
Other Assets	0	0	0	0	0
Cash and cash equivalents	515	13,850	5,838	13,662	277
TOTAL CURRENT ASSETS	67,935	72,053	65,051	79,481	61,409
Current Liabilities					
Trade and other payables	(112,726)	(102,381)	(100,604)	(100,725)	(92,743)
Dividend payable	0	(1,025)	(1,894)	(2,763)	0
Borrowings	(6,590)	(6,590)	(6,590)	(6,590)	(2,800)
Loan	0	(15,500)	(15,500)	(29,000)	0
Provisions for liabilities and charges	(1,585)	(1,585)	(1,585)	(1,585)	(426)
TOTAL CURRENT LIABILITIES	(120,901)	(127,081)	(126,173)	(140,663)	(95,969)
NET CURRENT ASSETS (LIABILITIES)	(52,966)	(55,028)	(61,122)	(61,182)	(34,560)
TOTAL ASSETS LESS CURRENT LIABILITIES	320,641	316,259	309,354	307,560	354,172
Non Current Liabilities					
Borrowings	(5,890)	(5,794)	(5,785)	(5,730)	(9,356)
Other Liabilities	0	0	0	0	0
Provisions for liabilities and charges	(2,070)	(2,048)	(2,022)	(2,006)	(1,873)
TOTAL NON CURRENT LIABILITIES	(7,960)	(7,842)	(7,807)	(7,736)	(11,229)
TOTAL ASSETS EMPLOYED	312,681	308,417	301,547	299,824	342,943
Public dividend capital	282,625	282,625	282,625	282,625	353,602
Revaluation reserve	64,598	64,598	64,598	64,598	64,628
Retained earnings	(34,542)	(38,806)	(45,676)	(47,399)	(75,287)
TOTAL TAXPAYERS EQUITY	312,681	308,417	301,547	299,824	342,943

	Annual Budget £'000	June 2014			YTD: April - June 2014			Full Year Forecast	
		Budget £'000	Actual £'000	Variance £'000	Budget £'000	Actual £'000	Variance £'000	Outturn £'000	Variance £'000
CHUGGS CMG									
Endoscopy GH	309	50	112	(62)	95	198	(103)	309	0
Lithotripter Machine	430	0	0	0	0	0	0	430	0
Sub-total: CHUGGS CMG	739	50	112	(62)	95	198	(103)	739	0
CSI CMG									
Aseptic Suite	400	50	17	33	150	164	(14)	400	0
MES Installation Costs	1,002	100	206	(106)	300	323	(23)	1,002	0
Sub-total: CSI CMG	1,402	150	223	(73)	450	487	(37)	1,402	0
Women's and Children's CMG									
Maternity Interim Development	1,000	110	78	32	330	231	99	1,000	0
Bereavement Facilities	62	30	0	30	30	0	30	62	0
Sub-total: Women's & Children's CMG	1,062	140	78	62	360	231	129	1,062	0
Renal, Respiratory & Cardiac CMG									
Renal Home Dialysis Expansion	708	0	(2)	2	236	(2)	238	708	0
Sub-total: Renal, Respiratory & Cardiac CMG	708	0	(2)	2	236	(2)	238	708	0
Emergency & Specialist Medicine CMG									
Brain Injury Unit (BIU) Works	47	0	0	0	0	0	0	47	0
DVT Clinic Air Conditioning	30	30	0	30	30	0	30	30	0
Sub-total: Emergency & Specialist Medicine CMG	77	30	0	30	30	0	30	77	0
Corporate / Other Schemes									
Stock Management Project	2,212	0	0	0	0	3	(3)	2,212	0
Medical Equipment Executive	3,237	0	25	(25)	0	(43)	43	3,237	0
LIA Schemes	250	75	(5)	80	75	(0)	75	250	0
Odames Library	1,000	0	20	(20)	85	48	37	1,000	0
Other Developments	0	0	(69)	69	0	101	(101)	(297)	297
Donations	300	25	18	7	75	97	(22)	300	0
Sub-total: Corporate / Other Schemes	6,999	100	(11)	111	235	205	30	6,702	297
IM&T Schemes									
IM&T Sub Group Budget	2,000	27	8	19	102	190	(88)	2,000	0
Safer Hospitals Technology Fund	1,150	290	0	290	801	0	801	1,150	0
EDRM System	3,300	0	213	(213)	0	166	(166)	3,300	0
EPR Programme	3,100	12	370	(358)	12	620	(608)	3,100	0
Unified Comms	1,850	0	0	0	0	0	0	1,850	0
Sub-total: IM&T Schemes	11,400	329	590	(261)	915	976	(61)	11,400	0
Facilities / NHS Horizons Schemes									
Facilities Backlog Maintenance	5,500	439	(60)	499	881	355	526	5,500	0
Accommodation Refurbishment	1,200	0	0	0	0	0	0	1,200	0
CHP Units LRI & GH	800	203	0	203	333	(0)	333	800	0
Sub-total: Facilities / NHS Horizons Schemes	7,500	642	(60)	702	1,214	355	859	7,500	0
Reconfiguration Schemes									
Theatre Recovery LRI	2,785	15	4	11	132	9	123	2,785	0
Interim ITU LRI	500	100	22	78	280	161	119	500	0
Vascular Enabling	0	0	(1)	1	0	2	(2)	0	0
KSOPD Refurbishment	0	0	0	0	0	0	0	0	0
Ward 4 LGH	1,000	250	(23)	273	400	(16)	416	1,000	0
Additional Beds (GH & LRI)	2,000	0	26	(26)	0	26	(26)	2,000	0
Feasibility Studies	100	20	(122)	142	50	0	50	100	0
ED Early Works	3,500	0	0	0	0	0	0	4,500	(1,000)
Sub-total: Reconfiguration Schemes	9,885	385	(92)	477	862	183	679	10,885	(1,000)
Over Commitment against CRL	(5,565)							(6,268)	703
Total Schemes funded via internal sources	34,207	1,826	840	986	4,397	2,632	1,765	34,207	0
Schemes to be funded via external loans									
ED Enabling Schemes									
Clinic 1 & 2 Works	814	64	1	63	109	4	105	814	0
Old Cancer Centre Conversion	1,050	150	21	129	300	27	273	1,050	0
Oliver Ward Conversion	1,260	150	1	149	310	(2)	312	1,260	0
Clinical Genetics	158	33	1	32	58	4	54	158	0
Chapel Relocation	315	0	3	(3)	0	4	(4)	315	0
Victoria Main Reception	525	25	1	24	50	4	46	525	0
Modular Wards LRI	3,700	200	181	19	400	210	190	3,700	0
Sub-total: ED Enabling schemes	7,822	622	209	413	1,227	250	977	7,822	0
Emergency Floor	6,000	0	(199)	199	0	(50)	50	6,000	0
GGH Vascular Surgery	2,500	30	21	9	90	56	34	1,750	750
Sub-total: External Loans	16,322	652	32	620	1,317	256	1,061	15,572	750
Total Capital Plan	50,529	2,478	872	1,606	5,714	2,889	2,825	49,779	750