

Summary for Trust Board members

Report Title:	Finance and Investment Committee – Committee Chair’s Report
Author:	Helen Stokes, Corporate and Committee Services Manager

Reporting Committee:	Finance and Investment Committee (FIC)
Chaired by:	Mike Williams – Non-Executive Director (FIC Acting Chair)
Lead Executive Director(s):	Richard Mitchell Chief Executive, Lorraine Hooper Chief Financial Officer, Jon Melbourne, Chief Operating Officer
Date of FIC:	31 March 2022

Summary of key public matters considered by the Committee:

This report provides a summary of the key public issues considered by the Finance and Investment Committee on 31 March 2022 (*involving Mr M Williams Non-Executive Director [Acting Chair]; Mr A Carruthers Chief Information Officer [part]; Miss M Durbridge Director of Quality Transformation Efficiency and Improvement; Ms L Hooper Chief Financial Officer; Mr J Melbourne Chief Operating Officer; Mr B Patel Non-Executive Director; Mr J Shuter Director of Operational Finance; Ms P Vaughan Deputy Chief Operating Officer [part], and Mr J Worrall Associate Non-Executive Director*). Full Minutes will be submitted to the April 2022 FIC and next public Trust Board thereafter.

- **ICS finance update** – FIC received and noted the month 10 ICS finance report, noting that the month 11 position had been discussed at the 30 March 2022 system finance meeting.
- **2021/22 month 11 financial performance** – the Trust was reporting a month 11 deficit of £0.9m, which was a £2.4m favourable variance to forecast and was driven predominantly by additional other income. Following the planned review of month 11 actuals and CMG forecasts, the full year forecast was now a £5.1m surplus, assuming £9.1m of System income to fund elective recovery and winter schemes. FIC was advised of the range of worst-likely-best case scenarios, and received assurance of the Director of Operational Finance’s confidence in delivering the likely forecast case outlined above. The Trust’s cash position remained strong, as per previous months.
- **2021/22 month 11 capital plan update** – actual year to date capital expenditure was £47.3m as at month 11, representing a variance to forecast of £3.6m. Circa £30m remained to be spent by year end, and delivery of the capital plan continued to be closely monitored with the capital subgroup chairs. Those subgroup chairs were confident of programme delivery, but a small risk remained nonetheless. The FIC Non-Executive Director Acting Chair noted that delivery as outlined in paper G would be a significant achievement, and he also reiterated previous comments on the need for improved granular reporting against capital plan milestones in 2022/23.
- **Transformation and CIP update: 2021/22 position and 2022/23 planning** – with regard to the 2021/22 CIP position, efficiency targets had been delivered and the forecast £16m cash-releasing savings element had been exceeded. 2022/23 CIP planning was well underway, and work continued to validate the schemes and thus ensure that the programme was realistic and credible. Two potential 2022/23 plans were presented to FIC for review, and members supported pursuing option A which was felt to be the more credible and deliverable plan. FIC was advised that £5.5m of cash-releasing schemes had already been identified for 2022/23, in addition to the productivity efficiencies also already identified. Work continued to fully align with system assumptions.
- **Roadmap to sustainable financial recovery** – the roadmap for exiting the Recovery Support Programme was presented for assurance, detailing progress on the required actions. The FIC Non-Executive Director Acting Chair requested that a dashboard showing the key delivery themes be presented to FIC in April 2022. It was also agreed that the ICS finance group should receive updates on UHL’s progress towards exiting the Recovery Support Programme.
- **Medium term financial plan (MTFP) (verbal update)** – good progress had been made with NHSE/I on the requirements of the first stage of MTFP (2022/23), which would then be modelled forward over the next 3-year and 5-year periods. The Chief Financial Officer was working very closely with her system counterpart, noting the Autumn 2022 target date for a Trust and a system MTFP. UHL’s transformation team also held a tracker looking at high-level opportunities over the MTFP period.
- **Executive Finance and Performance Board** – FIC received and noted the Executive Finance and Performance Board actions from 22 February 2022, and the agenda for the EFPB meeting on 29 March 2022.

Public matters requiring Trust Board consideration and/or approval:	
<i>Recommendations for approval</i>	
<ul style="list-style-type: none"> • none 	
<i>Items highlighted to the Trust Board for information</i>	
<ul style="list-style-type: none"> • none 	
Public matters referred to other Committees:	
<ul style="list-style-type: none"> • None 	
Date of next FIC meeting:	28 April 2022