

Cover report to the Trust Board meeting to be held on 7 April 2022

	Trust Board paper E1
Report Title:	Operations and Performance Committee (OPC) – Committee Chair’s Report
Author:	Ms A Moss – Corporate and Committee Services Officer

Reporting Committee:	Operations and Performance Committee (OPC)
Chaired by:	Mr M Williams – OPC Chair and Non-Executive Director
Lead Executive Director(s):	Mr J Melbourne – Chief Operating Officer
Date of last meeting:	23 February 2022

Summary of key public matters considered:

This report provides a summary of the following key public issues considered at the Operations and Performance Committee virtual meeting held on 23 February 2022: - *(involving Mr M Williams – OPC Chair and Non-Executive Director, Mr B Patel, Non-Executive Director, Ms H Hendley, LLR Director of Planned Care, Mr J Worrall, Associate Non-Executive Director, Ms G Collins-Punter, Associate Non-Executive Director, Mr D Barnes, Deputy Medical Director, Mr J Melbourne, Chief Operating Officer, Ms Eleanor Meldrum, Acting Chief Nurse, and Mr R Mitchell, Chief Executive.)*

- **Performance Briefing: Urgent and Emergency Care**

The Committee considered the performance of urgent and emergency care in January 2022 and actions to improve. It was noted that attendance at the Emergency Department was similar to pre-pandemic levels with performance dipping over the last few months. The lack of flow within the hospital had been a significant constraint with the number of patients waiting to be discharged from the hospital being a particular issue.

The interim urgent care facility located outside the Emergency Department was discussed. It was noted that the service had relieved pressure on the Department by seeing those patients who ordinarily would have been seen in primary care. The funding was due to end in March 2022, and it was hoped this could be extended to provide a short-term solution. There was a discussion about how the Trust could work with the system to bridge the gap between primary and secondary care.

- **Quality and Performance Cancer Report**

The Committee considered a report on cancer care performance noting specific challenges for breast and ENT cancer care. Whilst there was assurance regarding short-term actions to redeem the position, it was noted that sustainable solutions need to be established for these services. The need to strengthen governance, recruit to key posts and improve forward planning was noted.

- **Performance Update – Elective and Diagnostics / Elective Recovery Plan 2022/23**

The Committee considered a performance report on elective care, diagnostic care and waiting lists. The Chief Operating Officer reported that at the end of January 2022 there were 110,017 patients on the waiting list, whereas there had been 66,000 in February 2020. The Trust had been significantly challenged with respect to the number of patients waiting over 104 weeks. The report set out the actions to treat as many patients as possible who would breach their 104 week wait date before 31 March 2022.

There were a number of initiatives to address the backlog which were due to end at the end of March 2022. It was hoped to secure funding for Quarter 1 of 2022/23 to cover the short-term and to undertake demand and capacity reviews to help identify interventions for the medium and long term.

The national elective strategy, referenced in the report, set targets for elective care, diagnostics and cancer care for the next three years.

- **Any Other Business**

It was agreed to hold hybrid (face- to-face and virtual) meetings.

The following reports were noted: -

- Integrated Performance Report M10 2021/22

Matters requiring Trust Board consideration and/or approval:

Recommendations for approval:

- None

Items highlighted to the Trust Board for information:

The following issue was highlighted to Board members ***for information only***:

- None

Matters referred to other Committees:

None.

Date of Next Virtual OPC Meeting:

Wednesday 30 March 2022 at 10.00am via MS Teams