

Chairman's Board Report

Trust Board paper D

I would like to warmly welcome new members of the Board. I am very much looking forward to working with the Board in taking the Trust forward.

The chairs and membership of the Board Sub Committees will be published on the website, but for the record the chairs will be:

Audit and Governance Committee	Mike Williams who continues as vice chair
Remuneration and Appointments Committee	Mike Williams
Quality Committee	Vicky Bailey who is also the Senior Independent Director
People and Culture Committee	Ballu Patel
Finance and Planning Committee	Steve Harris
Operational Performance Committee	Mike Williams
Reconfiguration and Transformation Committee	Dr Andy Haynes
Charitable Funds Committee	Steve Harris

Like all organisations we face a number of challenges – the legacy of Covid including continuing to treat people who have Covid and treating patients whose care has been delayed; addressing some deep rooted problems; supporting our staff and each other after what has been and continues to be an immense effort and ensuring that the Trust is on a sustainable financial footing.

But we also have some great opportunities. The continued development of the LLR Integrated Care System provides an environment where we can work closely with our partners across health and social care. The opportunities that will come from the investment in our estates and facilities; strengthening and developing the relationships we have with our three universities; and working with partners to address inequalities and support the economic development of LLR.

Above all we have some 17,000 people working at UHL. Visiting departments and wards I am continually inspired by what you are doing across the Trust – whether it is the ideas to improve the processes and systems across the urgent and emergency pathway to enable people to receive faster care and to reduce the time ambulances have to wait; the work to reduce cancellation of operations for people needing heart surgery; the vision shown by the Leicester Diabetes Centre with its strong links between the research and how we deliver and improve care, addressing inequalities and engaging with the people we serve; or the dedication of people providing cancer care. I am sure I will find the same commitment and dedication when I visit other services including ITU and theatres, maternity and children's services over the next couple of weeks.

I together with the Chief Executive and Ballu Patel have been meeting a number of people across the community as well as staff leading the work on diversity and inclusiveness. Diversity and inclusiveness is another area where we have made some progress but where there is much to do. The diverse

population of LLR and in particular Leicester gives us a moral responsibility to ensure that we do all we can to welcome and support people whatever their background, beliefs or orientation. But it also means that we will be recruiting a fantastic group of people who not only bring technical and other skills but also a different perspective, new ideas and an understanding of the communities we serve.

This is an exciting time for UHL and I look forward to working with the Board to provide the leadership to continue to meet our challenges and take our opportunities, the space and freedom to allow staff to innovate and improve services, to listen and learn from each other and the environment to enable and develop partnerships and make a real contribution to equity, social and economic development across LLR.

Confidential Trust Board meetings

The Trust Board met in confidential sessions on 4 November 2021, 2 December 2021 and 6 January 2022. At these meetings a total of 6 contract awards were approved which exceeded the threshold for approval by the Finance and Investment Committee. The details of these contract awards are commercially sensitive but they broadly related to:-

- Autoimmunity Contracts;
- Pathology Blood Tracking System;
- Vanguard Theatre and Insourced Staffing;
- Insourced Staffing for ITU;
- Outsourced Radiology Reporting, and
- Temporary Ambulatory Care Centre.

John MacDonald
Chair