

Children's Hospital Reconfiguration: Phase I re-location of EMCHC Services

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Paper G

Purpose of report:

This paper is for:	Description	Select (X)
Decision	To formally receive a report and approve its recommendations OR a particular course of action	
Discussion	To discuss, in depth, a report noting its implications without formally approving a recommendation or action	
Assurance	To assure the Board that systems and processes are in place, or to advise a gap along with treatment plan	X
Noting	For noting without the need for discussion	

Previous consideration:

Meeting	Date	Please clarify the purpose of the paper to that meeting using the categories above
Reconfiguration Programme Cmte	26/02/2021	Assurance
Executive Board - ESB	02/03/2021	Noting
Trust Board Committee		
Trust Board		

Executive Summary

The project to move the children's congenital heart service from the Glenfield to the LRI continues to progress. There has been a slight delay due to Covid, and the service is now planned to move in early May 2021. The Capital Projects team continue to ensure that Covid regulations are adhered to on the construction site. Despite supply chain issues, all areas of construction are progressing well, and some of the enhancements that are being funded by Leicester Children's Hospitals Charity Appeal are currently being installed within the new Cardiac Ward and Outpatient Department.

The project team are developing detailed plans for the weekend of the move. This will be a complex logistical task, with patient care being foremost in the lead up to and during the move. To support the move and ensure that there is provision for emergency care, East Midlands Congenital Heart Centre will work closely with Network partners.

Staffing and recruitment plans continue to progress well giving the confidence that staff will be in place to support the safe re-location of services.

The equipment for the move is in the process of being purchased. All the teams have been involved in the validation process.

The Construction Programme



The picture above shows the latest progress on the new build. The foundations are laid and ready for the “Alpha Blocks” Internally, the Catheter Laboratory and Theatres Suite are being fitted with the brand new, state of the art, clinical equipment.



This picture shows the internal of the Theatre Suite which is beginning to take shape.

The Catheter Lab equipment is due to be installed at the end of February .

Once final finishings have been completed the new build will be handed over mid March. At this point the clinical teams can start to visit and really get to grips with the move plans and settling into their new area.



The outpatient department now has many of the “enhancement” fitted, which make the area feel less clinical and more geared towards the patients and their needs. The reception desk has “Space” themed lighting.

The adolescent waiting area has a natural sky vision panel to create a light and airy feel.



The flooring and wall panels which lead to the examination rooms continue the space theme. Inside the examination rooms there are rockets in the ceiling to help to settle children while they are having their tests.

The Move

The move of the services is a complex task which will involve input from all of the clinical areas. It will be led by the Project Team and the Estates team. The project team have selected a weekend to move as this will have the least impact on patients. We will ensure that any surgeries are planned around the move.

The sequence of the move will ensure that there is minimal disruption to patients. The clinical team will ensure that there is emergency back up for all patients both through our Network Hospitals and our Specialist Children's transport team who are used to looking after poorly children in transport.

Risks & Mitigations

Covid-19 has caused a cost pressure to the Project to the value of £189,000. This has been mitigated through the Capital Investment Programme with approval through the Capital Investment Committee. The investment allows the project to progress with the project contingency levels that were agreed through the business case (which was written before Covid, therefore did not capture the risk related to a pandemic).

The ongoing impact of Covid-19 remains an unknown quantity. Whilst the Capital Projects Team and the external Site Managers adhere strictly to the Covid social distancing measures, there may still be uncertainty regarding the supply of goods for the project. Any further impact will be reported through the Children's Hospital Project Committee.

Every effort has been made to ensure that the staff investment programme for the project has been fulfilled. All the posts are now in the process of being filled. However, as with any workforce, this could be liable to change.

Leicester Hospitals Charity and the Leicester Children's Hospital Appeal

The Charity team are continuing to pursue major gifts and grant applications for the Leicester Children's Hospital Appeal, though the current lockdown has slowed activity considerably.

Conclusion

In conclusion, despite some setbacks, the move of East Midlands Congenital Heart Services is on course to move at the beginning of May 2021. This is slight delay from previously reported dates and has been agreed to avoid Bank Holidays.

This paper is for noting and assurance

For Reference *(edit as appropriate):*

This report relates to the following UHL quality and supporting priorities:

1. Quality priorities

Safe, surgery and procedures	Yes
Safely and timely discharge	Not applicable
Improved Cancer pathways	Not applicable
Streamlined emergency care	Yes
Better care pathways	Yes
Ward accreditation	Not applicable

2. Supporting priorities:

People strategy implementation	Yes
Estate investment and reconfiguration	Yes
e-Hospital	Not applicable
More embedded research	Not applicable
Better corporate services	Not applicable
Quality strategy development	Yes

3. Equality Impact Assessment and Patient and Public Involvement considerations:

- What was the outcome of your Equality Impact Assessment (EIA)?
 - A Equality Impact/Due Regard assessment was carried and found that all reasonable adjustments have been made to ensure equity
- Briefly describe the Patient and Public Involvement (PPI) activities undertaken in relation to this report, or confirm that none were required
 - A patient partner representative sits on the Children's Project Board and has engagement with patients, carers, schools and has been in attendance at design meetings
- How did the outcome of the EIA influence your Patient and Public Involvement ?
 - Patients and carers are key stakeholders in the project along with long standing associated charities who continue to be involved
- If an EIA was not carried out, what was the rationale for this decision?

4. Risk and Assurance

Risk Reference:

Does this paper reference a risk event?	Select (X)	Risk Description:
Strategic: Does this link to a Principal Risk on the BAF?	X	PR 7 – Reconfiguration of estate
Organisational: Does this link to an Operational/Corporate Risk on Datix Register		
New Risk identified in paper: What type and description ?		
None		

5. Scheduled date for the **next paper** on this topic: [April 2021]
6. Executive Summaries should not exceed **5 sides** [My paper does comply]