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UNIVERSITY HOSPITALS OF LEICESTER NHS TRUST

REPORT BY TRUST BOARD COMMITTEE TO TRUST BOARD

**DATE OF TRUST BOARD MEETING:** 2 April 2015

**COMMITTEE:** Integrated Finance, Performance and Investment Committee

**CHAIR:** Ms J Wilson, Non-Executive Director

**DATE OF MEETING:** 26 March 2015

This report is provided for the Trust Board's information in the absence of the formal Minutes, which will be submitted to the Trust Board on 7 May 2015.

**SPECIFIC RECOMMENDATIONS FOR THE TRUST BOARD:**

- **Emergency Floor final full business case** – supported for Trust Board approval on 2 April 2015, subject to inclusion of some additional final comments and clarification of the Trust's stance in relation to the contract for Urgent Care Centre provision;
- **Draft Financial Plan 2015-16** – draft plan endorsed for Trust Board approval on 2 April 2015. Updated final plan to be presented to IFPIC on 30 April 2015 to incorporate the impact of the ongoing contractual negotiations and the cost pressures approval process, and
- **Working Capital Strategy/Cash Flow** – the strategy was endorsed for Trust Board approval on 2 April 2015. Financial Controller to circulate an email clarifying the loan approvals process to all IFPIC members. Draft IFPIC resolution to be provided to the TDA on 30 March 2015 in respect of the terms and conditions of the interim revolving working capital facility.

**SPECIFIC DECISIONS:**

- none

**DISCUSSION AND ASSURANCE:**

- **Matters arising** – UHL's support for the Empath business case to be clarified and a progress report on the development of the business case and Empath governance arrangements to be presented to the 30 April 2015 IFPIC meeting;
- **ITAPS CMG Presentation**
  - significant improvements in operational and financial performance in the last 2 months;
  - implementation of the theatres trading model supported by improved information flows;
  - successful recruitment strategy;
  - good compliance with statutory and mandatory training;
  - theatres cross-cutting CIP workstream (including right sizing of capacity);
  - left shift of pain and sleep activity into the Alliance;
  - reconfiguration of ITU services, including robust arrangements for stabilising and transporting patients between sites (if required);
  - transfer of adult ECMO services into the CMG;
  - good progress with job planning workstreams;

- **University of Leicester Embedded Space at UHL** – confirmed schedule of occupied premises and proposed charging mechanism to be submitted to the 28 May 2015 IFPIC meeting;
- **Month 11 financial performance**
  - assurance that the year end control total and the 2014-15 Capital Plan would be delivered,
  - actions being taken to address adverse pay expenditure trends for 2015-16,
  - an additional 2015-16 cross-cutting CIP theme on procurement,
  - progress of backlog maintenance expenditure and opportunities to identify decant accommodation to progress the programmes of ward refurbishment and deep cleaning;
- **Cost Improvement Programme**
  - forecast over-delivery against the 2014-15 target and continued progress with identifying schemes for 2015-16;
  - opportunities for closing the gap in 2015-16 and for over-delivering against the target;
  - a nomination for a HSJ award in respect of UHL's Outpatients project;
  - progress of recruitment to 6 of the 7 CMG Transformation Manager and a recommendation that they be invited to attend future CMG presentations to IFPIC meetings;
- **2014-15 Financial Management and Planning Lessons Learned** – the identified actions to support improved financial robustness were endorsed;
- **Month 11 Quality and Performance**
  - UHL's improved RTT position and backlog reductions,
  - Alliance contract performance;
  - diagnostics compliance in February 2015;
  - progress with cancer 2 week wait and 31 day performance;
  - sustainable 62 day cancer performance was expected to be achieved in July 2015 (although the target might also be met in March 2015);
  - wider health economy discussions to be held at the 26 March 2015 meeting of the Urgent Care Board to support LLR emergency care performance over the Easter bank holiday weekend (and the 2 subsequent working days).

**DATE OF NEXT COMMITTEE MEETING:** 30 April 2015

Ms J Wilson – Committee Chair

26 March 2015